

# Legal & General Group Plc Annual General Meeting

Wednesday 14<sup>th</sup> May 2008

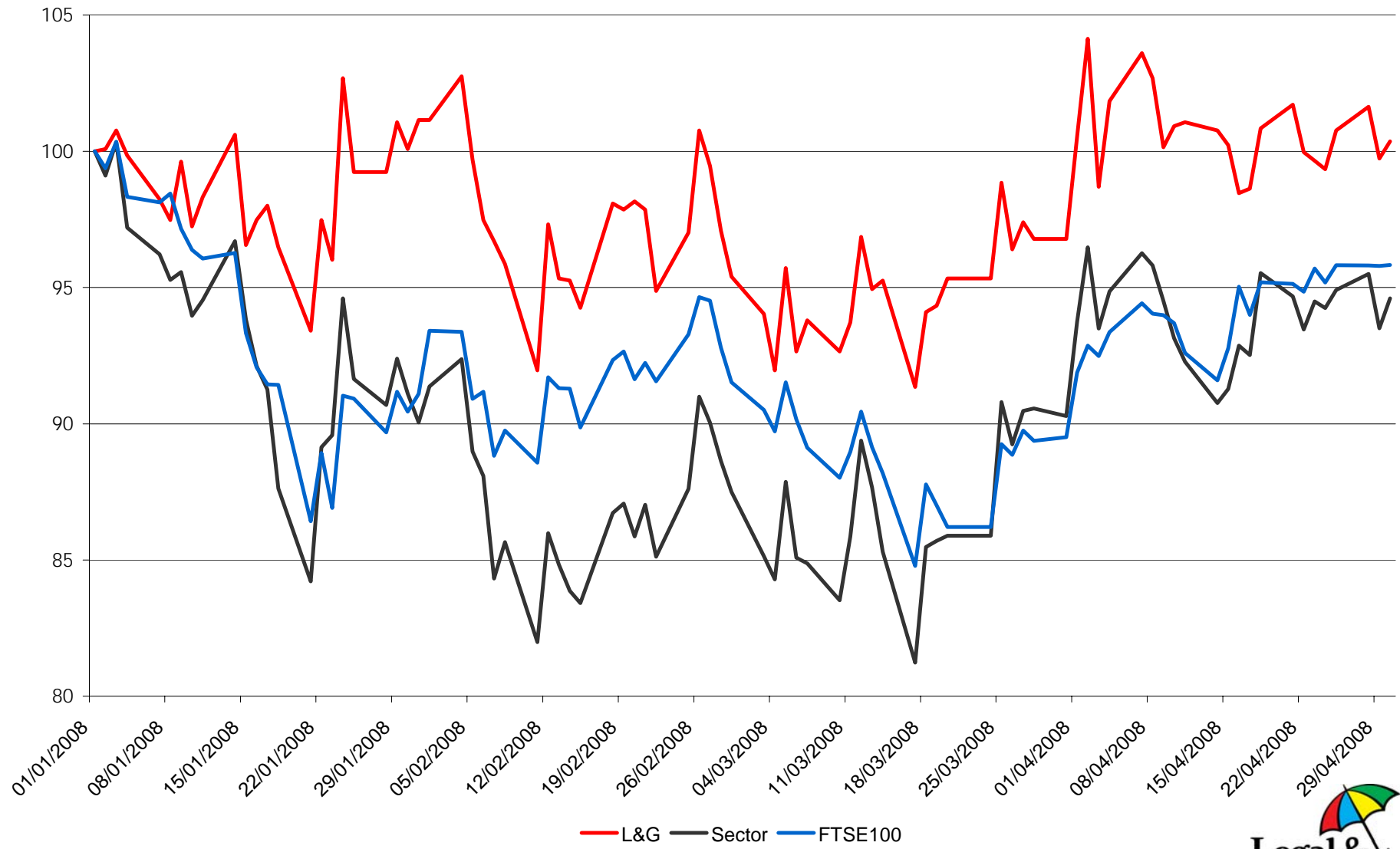


# Sir Rob Margetts CBE

Chairman



# TSR performance



# Tim Breedon

Group Chief Executive



## Financial highlights 2007

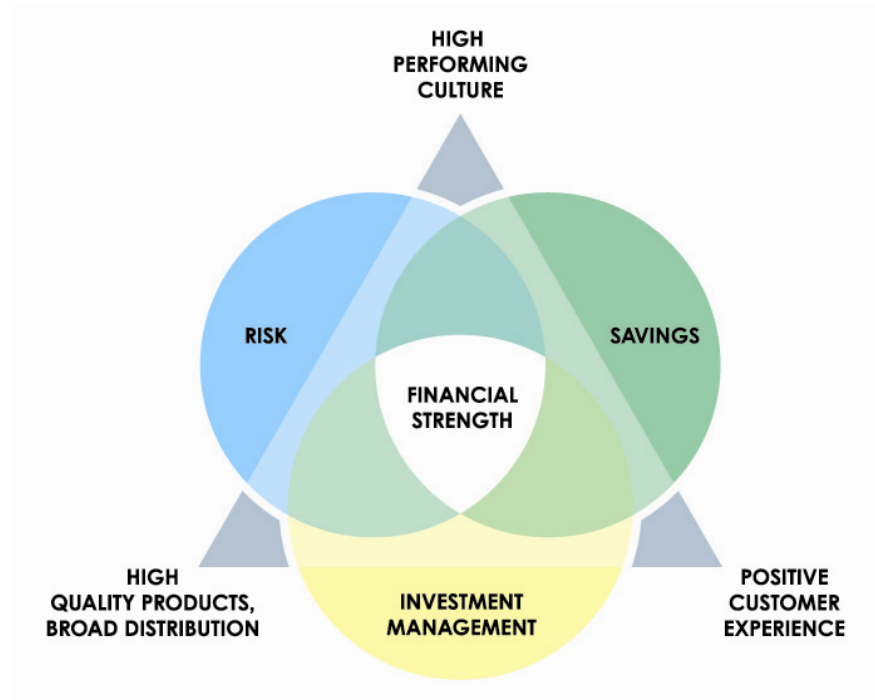
	2007	2006
Worldwide contribution from new life and pensions business (£m)	359	418
UK non profit new business IRR (%)	14	16
UK non profit new business payback period (years)	6	6
EEV <sup>(1)</sup> operating profit (£m)	912	1,233
IFRS <sup>(2)</sup> operating profit (£m)	658	1,720
EEV shareholders' equity per share (p)	134	121
Dividend per share (p)	5.97	5.55

### Good results in a challenging market

- Risk and investment management – market leading
- Opportunity in savings market
- Strong cash flow and balance sheet
- Building value for the long term

(1) European Embedded Value  
(2) International Financial Reporting Standards

# Group strategic focus



## Diversity and synergy

- Strong, focused businesses
- Maximising synergy opportunities
  - Customers
  - Distribution
  - Product manufacturing
- Balance sheet efficiency
- Investing for the future
  - Infrastructure
  - Brand and culture
  - International opportunities

# Shareholder Questions

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